Worksheet for Case 4: Lounge Talk

1. From the evidence provided in the case, do you believe Dr. Werner was adequately prepared to assume her assignment as principal? Why or why not?

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2. If you were the principal and teachers wanted you to spend more time in the teachers’ lounge, would you do so? Provide a rationale for your response.

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3. What is the difference between a transactional principal and a transformational principal?

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4. Why does Peter Weller defend Dr. Werner to his colleagues?

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5. What role does school culture play in the negative attitudes being expressed by teachers who are displeased with Dr. Werner?

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