Worksheet for Case 6: Let the Committee Decide

1. Did the superintendent make a judicious decision in appointing the ad hoc committee? Why or why not?

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2. What are the advantages and disadvantages of principals having petty cash funds?

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3. What other alternatives could have been pursued by the superintendent to deal with the controversy over petty cash funds?

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4. By establishing the ad hoc committee, has the superintendent undermined the authority of the two assistant superintendents? Why or why not?

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5. Based on evidence in the case, did the assistant superintendent for business behave politically or ethically? Explain your answer.

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